



Consumer Demand Drivers

2023 Update



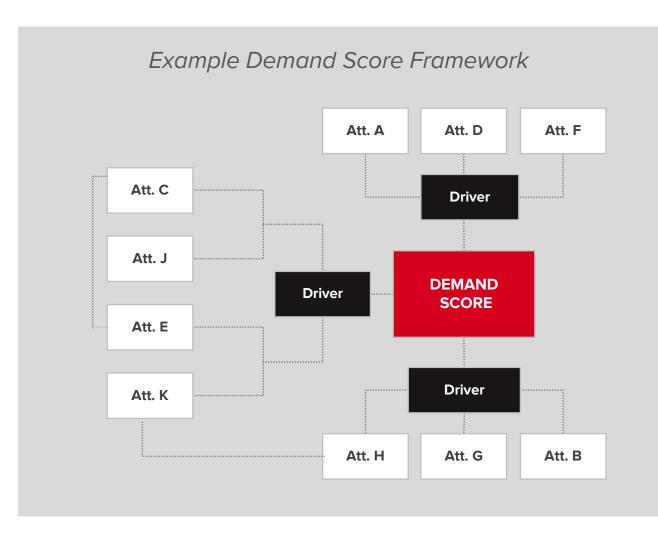


DEMAND SCORE MODELING

There are a number of models for measuring brand health & equity, most of which use a combination of factoring, laddering & regression techniques.

Decomposing various dimensions through multi-variate regression techniques enables the understanding of what is "driving" these metrics at a more granular level.

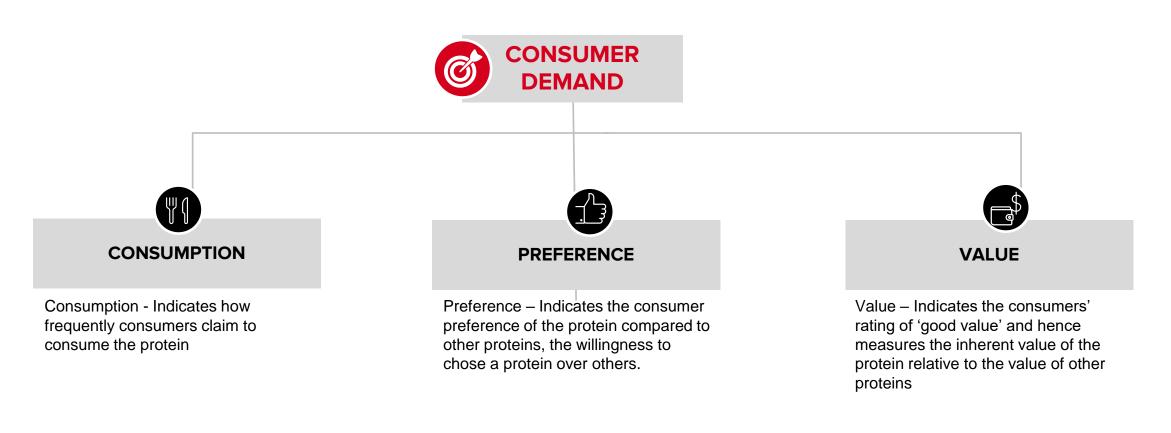
Multi-variate statistical tools are used to determine the importance of drivers and key indicators.



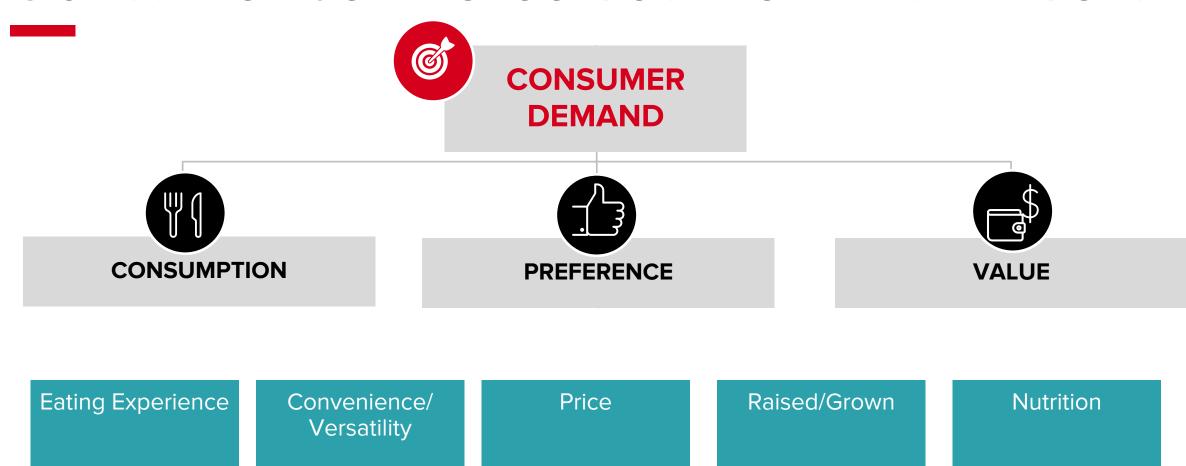
Consumer Self Perceived Demand Drivers

NCBA commissions an annual driver's analysis, on behalf of the Beef Checkoff, to understand which consumer attributes are driving the most influence across the three key performance indicators of consumption, protein preference and good value.

• The modeling utilizes the inputs from the Consumer Beef Tracker, which is a continuous online survey, comprised of 7,752 annual responses from consumers on protein usage, perceptions and attitudes. The data is self reported by consumers and does not include outside 3rd party information.



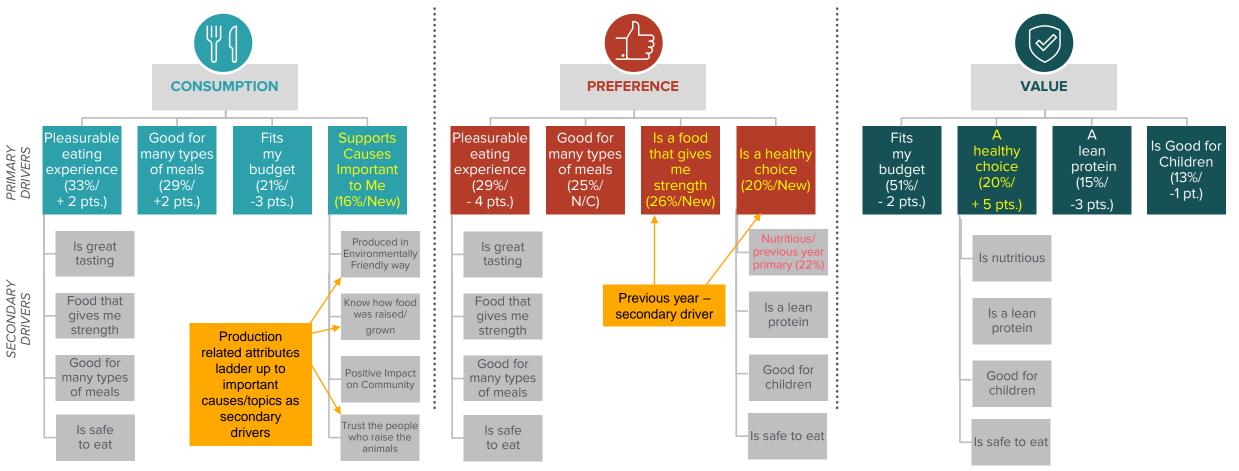
Consumer Self Perceived Demand Drivers



Five primary drivers were discovered through multi-variate regression analysis across the three components of consumer demand

Component Drivers - 2022

Seeing driver gains as it relates to nutrition, specifically "food that gives me strength" and "is a healthy choice" as a primary driver in 2022 when compared to year ago



While Beef maintains an advantage over Chicken on many component drivers, it continues to trail in four primary areas.

Component Drivers (Ranked 1st)

	Q3 2018	Q4 2018	Q1 2019	Q2 2019	Q3 2019	Q4 2019	Q1 2020	Q2 2020	Q3 2020	Q4 2020	Q1 2021	Q2 2021	Q3 2021	Q4 2021	Q1 2022	Q2 2022	Q3 2022	Q4 2022
Pleasurable eating experience	23%	28%	27 %	22%	20%	24%	27 %	28%	26%	29%	26%	29%	28%	27 %	28%	28%	30%	29%
Food that gives me strength	22%	22%	21%	21%	12 %	23%	22%	25 %	20%	29%	28%	27 %	23%	27 %	22%	26 %	25 %	24%
Supports causes important to me	13%	17 %	15 %	18%	15 %	20%	20%	22%	21%	25 %	20%	24%	23%	22%	20%	22%	22%	22%
Good for many types of meals	-1%	4 %	5 %	4%	1%	6%	10%	6 %	10%	11%	12 %	8%	12 %	11%	7 %	7 %	10%	11%
Good for children	-25 %	-18%	-16%	-18%	-20%	-17 %	-16%	-12 %	-7 %	-7 %	-9%	-16%	-8%	-5 %	-10%	-8%	-11%	-12 %
A lean protein	-27 %	-24 %	-21 %	-21 %	-17 %	-20%	-18%	-13%	-13%	-10%	-16%	-12 %	-12 %	-10%	-17 %	-13%	-19%	-15 %
A healthy choice	-32 %	-22 %	-19%	-22%	-20%	-21 %	-18%	-15%	-12 %	-9%	-13%	-13%	-13%	-10%	-17 %	-13%	-16%	-17 %
Fits my budget	-26 %	-21 %	-21%	-26 %	-24 %	-24 %	-18%	-16%	-22 %	-15%	-17 %	-18%	-19%	-13%	-21 %	-17 %	-17 %	-20%
Great tasting	25 %	30%	23%	25 %	19%	27 %	30%	30%	26%	33%	28%	26%	29%	27 %	27 %	27 %	26%	32 %
Positive impact on community	18%	20%	22%	22%	19%	23%	24%	22%	20%	25 %	28%	26%	23%	24%	24%	22%	27 %	26%
Trust people that raise animals	19%	19%	19%	19%	15 %	21%	23%	22%	22%	28%	24%	25 %	24%	24%	22%	24%	26%	24%
Know how food source was raised/grown	13%	18%	18%	20%	16%	16%	19%	23%	18%	20%	24%	20%	19%	23%	20%	21%	21%	23%
Produced in environmentally friendly way	12 %	11%	16%	13%	8%	12 %	14%	15 %	17 %	19%	18%	17 %	17 %	17 %	14%	14%	18%	18%
Safe to eat	8%	9%	13%	10%	8%	8%	15%	13%	16%	18%	16%	19%	16%	17 %	17 %	18%	17 %	16%
1 Nutritious	-11%	-6%	-4%	-6%	-4%	-4%	-3%	1%	0%	4%	7 %	1%	5 %	7 %	0%	1%	1%	6%

Beef vs. Chicken Gap Analysis Beef

Ranked Higher

Chicken Ranked Higher



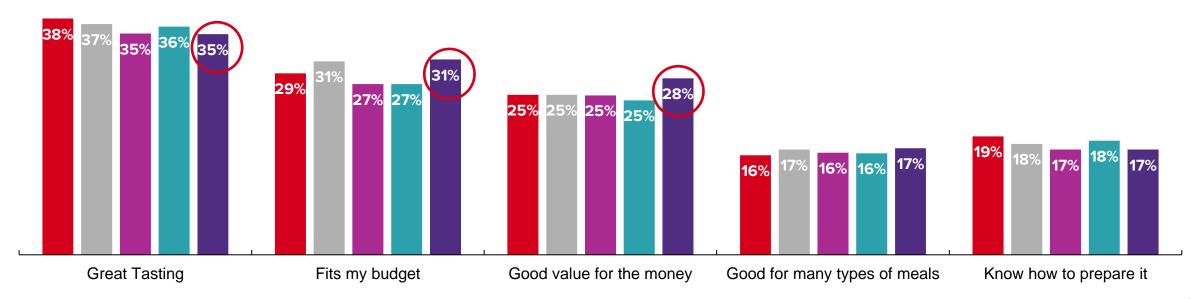


Preference

Top Considerations for Protein at Home

Consumers still place taste as their top priority when choosing a meal with protein at home. However, budget and variety of use become important very quickly.





Top Considerations for Protein at Home (cont.)

Additionally, we see nutritional attributes in the top priorities for meals at home.



